

CURRICULUM VITAE

Paula Silva Villanueva

 Madrid, Spain

 +34 656 451 303

 Paula.sv@resiliencemonitor.net

 <http://www.linkedin.com/in/paulasilvavillanueva>

With over 15 years of experience in international development, Paula is a thought leader in the field of monitoring and evaluation of climate change, resilience and sustainable development. She offers extensive experience in working with major institutions and decision-makers at international, national, and sub-national levels. Her expertise combines a strong understanding of the synergies between environmental impacts and system's resilience, mix-methods technical skills with more than ten years' experience designing and implementing large-scale theory-based M&E systems and evaluation synthesis. Evaluating the linkages and synergies between climate change adaptation and the 2030 Agenda is fundamental in her work. She has lead the evaluation of multidisciplinary long and short term projects, programmes and strategies funded by the World Bank, ADB, DFID and others. Silva has developed M&E frameworks systems and frameworks for large programmes including BRACED, the Africa Risk Capacity (ARC) and the PSNP in Ethiopia. She is also an associate professor with the Deusto University where she is responsible for the results-based management module at the MA in Humanitarian Aid

Country experience: Nicaragua, Bolivia, Nepal, India, Sri Lanka, Cambodia, Vietnam, Indonesia, Ethiopia, Kenya, Tanzania, Senegal and South-Africa with seven years of experience managing multi country programmes based in South Asia.

Languages: Spanish (native), English (fluent), Italian (proficient) and French (beginner level – ongoing study)

WORK EXPERIENCE

2013 – to date

Independent Consultant (ResilienceMonitor S.L), based in Spain

Overall Management and implementation of ResilienceMonitor S.L consultancy portfolio. Consultancy Projects include:

2020 ongoing. **MEAL for sustainable and resilient development. Senior technical advisor.** Paula provides training workshops and technical advice on strategic planning, theory of change development and monitoring and evaluation frameworks for large organizations. She works hand-in-hand with M&E and management teams to maximise organizational learning. At present agencies include: Basque Agency for Development Cooperation, FILE Foundation and Oxfam America.

12.2019-03.2020. **Measuring global transformational change. Climate change and development M&E expert.** Development of FILE's global theory of change and impact framework in line with Climate Investment Fund impact indicators. She led the consultation process and design of indicators for the measurement of global transformational change through the innovative application of "super- wicked problems" and systems change theory models for climate change mitigation strategies (File Foundation, Sophoi).

CURRICULUM VITAE

2014-2019. **Team Leader: tracking and measuring results for resilience.** Building Resilience and Adaptation to Climate Extremes and Disasters. Team leader for four successive rounds of annual programme level synthesis of project results. The assessment involved collecting, synthesizing and analyzing data from 13 countries, taking a thematic and comparative analysis, theory of change based approach. Led the consultation process and the design of the portfolio theory of change and M&E system – in line with International Climate Fund indicator framework- including the design and implementation of novel resilience and transformation measurement frameworks applicable across levels and context. Managed the monitoring and results team and supported implementing partners (140 organizations) working in 13 countries to produce robust, high-quality mixed-method assessment reports, in multiple rounds of data collection over the 4-year project period. Designed in-depth country case studies, training and managing the research team (ITAD,DFID). Lessons from this work can be found here: [Tracking and measuring resilience in large programmes: lessons from BRACED](#)

In addition, this work included:

- Carry out theoretical work on resilience measurement to ensure consistent and common measurement on resilience to climate extremes used across the BRACED portfolio
- Produce annual reviews synthesising progress across the portfolio and against resilience outcomes
- Provide technical advise to DFID (on annual basis) on the portfolio's effectiveness.
- Provide technical support to implementing partners on planning, monitoring and evaluation of climate resilience interventions. Project activities encompassed: livelihood strengthening; land rights; advocacy and policy-influencing; institutional support and strengthening; climate-smart technology; health and nutrition; natural resource management (NRM); establishing and supporting early warning systems (EWS); water management and water and sanitation hygiene (WASH) activities; improving access to climate information; supporting access to financial services.
- Support BRACED grantees, including local governments, with data collection methods and approaches to test and to assess the effectiveness of their approaches and practices on building resilience to climate extremes. Latest report available here: [Routes to Resilience: insights from BRACED.](#)

June 2016-June 2017: **Team Leader, Evaluation of resilience-building operations:** guidance paper for World Bank Task teams. Closely worked with the WB team to produce a five-step guidance notes to support the design of evaluation for climate resilience programmes. This included a state of the art literature review and meta-synthesis of emerging practices and evaluation methods; in depth interviews with WB task team leaders and world-wide experts on Evaluation (The World Bank, ResilienceMonitor). Available here: [Evaluation of Resilience-Building Operations](#)

2015-2017: **Climate Change and development M&E lead, impact evaluation of Africa Risk Capacity** programme. Lead the design of a mix-methods evaluation framework. This followed a theory of change approach combining contribution analysis with country case studies, quantitative household surveys for quasi experimental impact evaluation; organizational and global review of the insurance industry (OPM, DFID). Available here: [Independent evaluation of the Africa Risk Capacity Programme](#)

2013 – 2015: **Climate Change M&E lead, PSNP Climate Smart Initiative** (Ethiopia). Developed a national level participatory monitoring and learning system. Trained, managed and coordinated the national M&E team throughout its implementation. Triangulation and meta-synthesis of all regional data on annual basis through comparative and thematic analysis. Also led the climate resilience component of the in-country mid-term and final evaluation in Ethiopia. (ITAD, DFID, WB)

CURRICULUM VITAE

2014-2015. **Climate Change and DRM Evaluation lead. Final Evaluation of the Climate and Development Knowledge Network (CDKN).** Lead the impact evaluation of the Humanitarian assistance and Disaster Risk Management Outcome. This included the design and implementation of key informant interviews across sectors and countries, data coding, analysis and report writing. Through synthesis and contribution analysis this evaluation used case studies to test the CDKN Theory of Change and to identify the contribution of CDKN in complex policy environments in which other interventions also took place (ITAD, CDKN). Final report available here: [CDKN Impact Evaluation](#)

06.2013-06.2014 **World Bank, M&E Advisor. Impact Evaluation design: risk insurance mechanisms.** Provided specialist input and support to the i) development of overarching portfolio theories of change for programme evaluation; ii) impact evaluation through contribution analysis including in-depth qualitative research and evaluation of the political economy of risk insurance mechanisms for DRR-CCA in South Asia. The ultimate goal of the evaluation was to test the underpinning programme's hypothesis: the provision and communication of risk information to decision makers results in changes in behaviour and institutional structures (The World Bank, GFDRR, South Asia Division).

05.2014-10.2014 **Lead evaluator. UNDP Mid-Term Evaluation of Disaster Risk Management and Livelihood Recovery programme in Ethiopia.** The evaluation assessed the impact of the project over a broad range of components covering restoration of livelihoods of the disaster prone communities, capacity building, institutional strengthening, support to policy formulation and implementation, inter-agency coordination and various other factors that constitute holistic and sustainable results towards disaster risk management. In this context, the MtR assessed the contribution of the project in terms of its processes, strategies and impacts along with expected outcomes.

06.2013-11.2013 **Lead consultant. Assessment of AUSAID Climate Change Portfolio.** This work included a meta-analysis review of AUSAID's portfolio (South East Asia and Pacific region), to examine the extent to which strategies and results frameworks fostered the integration of climate change action and disaster risk reduction across its entire aid program. This assignment also included an in-country programme evaluation (Indonesia) and identification of lessons learnt in relation to programme design and delivery approaches. As a result of findings, the design of a Performance Assessment and Learning Framework was developed in order to support AusAID's to evaluate results in relation to mainstreaming processes (ODI, AusAID). [Published Paper: How to measure progress: tracking integration, measuring development programme results](#)

10.2013-03.2014. **M&E Team Leader. Strengthening Programme for Climate Resilience (SPCR).** Lead the initial design of a nation wide results-based framework (7 investment projects) along with an M&E strategy for the evaluation of the SPCR in Cambodia. Closely worked and supported the national M&E team with the design and implementation of key informant interviews, data collection and analysis (Hatfield Group, ADB).

12.2010 – 01.2013

[Independent Consultant, based in the UK](#)

Programme Evaluation, Policy Research and M&E systems, of climate change adaptation, Disaster risk management and international development programmes

Consultancy work included:

05.2012-09.2012. **Climate Change M&E policy advisor.** This consultancy work involved i) conducting capacity building workshops in relation to M&E of climate change adaptation for the Ministries of Agriculture of Peru, Ecuador, Bolivia and Colombia; ii)

CURRICULUM VITAE

preparation of policy brief notes in relation to M&E in the context of climate change for policy makers GIZ (Bolivia). Published (Spanish): [Monitoreo y Evaluación, adaptación al cambio climático](#)

10.2012-04.2013 **Team lead. Mid term review of the Vietnam Climate Change Partnership.** Evaluation of the effectiveness of the DFID-WB Trust fund in Vietnam. The evaluation included two strands of work: i) an organisational review to explore the extent to which governance and management structure enabled or constrained programme implementation; ii) and assessment of the programmes outcomes applying a mix-method approach. This included the qualitative design and implementation of in-depth key informant interviews of a wide range of the VNCLIP partners (private sector, universities, multiple departments within Government); along side household surveys (DFID, WB)

2012. Climate Change Adaptation and DRR M&E expert. **Evaluation of country office climate change strategy** and performance indicator framework (ITAD/DFID Tanzania)

2012. **Adaptation Finance M&E lead researcher.** The research included an in depth analysis of different funding mechanism for Adaptation and their related effectiveness; Tanzania, Zimbabwe were amongst the case studies analyzed (ODI). Published: [Effectiveness of Adaptation Finance Instruments.](#)

2011-2012. **Team lead. Evaluation of the Low Carbon and Climate Resilient Development Learning Hub implemented** in 5 countries (Institute of Development Studies)

2011. Climate change adaptation, M&E expert. **Climate Resilience and low carbon markets.** This research included a systematic analysis and meta- synthesis 21 evaluation studies in the Region. Available here: Climate Resilience development and low carbon markets (IT AD/Rockefeller Foundation). Published: [Climate Resilience development and low carbon markets](#)

2010. **M&E Advisor, Policy Researcher.** Research and development of Planning, Monitoring and Evaluation approaches and indicators for Climate Smart Disaster Risk Management. Research and programmatic guidance on Gender Sensitive approaches to climate change adaptation (IDS, Christian Aid and PLAN International). Published: <http://www.ids.ac.uk/publication/changing-climate-changing-disasters-pathways-to-integration>

12.2009 – 08.2010

Policy Research Consultant, Climate Change and Development Centre
Institute of Development Studies, UK, www.ids.ac.uk

Undertake cutting edge policy research studies to support the implementation of programme studies. Research work included (see publications list)

- Development of M&E system for the Adaptive Social Protection programme funded by DFID.
- Climate Change and Agriculture: mapping of policy processes in Africa
- MDGs, Climate Change and Disasters: road map for 2015
- Evidence from the field: Climate Smart Disaster Risk Management. The findings of this research contributed to the development of the Climate Smart Disaster Management Approach developed by IDS, Christian Aid and Plan International.

09.2005 – 07.2009

Senior Programme Officer, based in New Delhi
Sustainable Environment and Ecological Society (SEEDS), India
Several roles with increasing responsibility. In reverse order:

CURRICULUM VITAE

Regional Coordinator

Building Resilience to Tsunamis in the Indian Ocean (India, Maldives, Sri Lanka, Indonesia) (AIDCO-UNISDR)

Proposal writing, designing and evaluation of innovative Climate and Disaster Resilient intervention strategies (School and Hospital Safety, community based disaster management, climate change adaptation measures – integrating DRR into Environmental management).

Research, development and implementation of a participatory monitoring and evaluation methodologies for effective measurement of disaster resilience.

Carrying out participatory vulnerability and capacity assessment and development of baseline studies on the field.

Coordinating and supporting implementing partners - ten organizations across five countries.

Strategic programme planning adhering to international standards like sphere, Hyogo Framework for Action (HFA), Active Learning Network for Accountability and Performance in Humanitarian Sector (ALNAP) and Humanitarian Accountability partnership (HAP).

Liaising and reporting with various stakeholders at national and international level.

Participating in international, regional and national meetings and provide expertise inputs.

Contract Manager for DIPECHO funded project

“Earthquake Safety Initiative, Himachal Pradesh – From School to Community Safety. (DIPECHO-Christian Aid).

Contract management, monitoring and evaluation, ECHO FPA protocol adherence and regular reporting.

Provide technical inputs to the development of State Disaster Management Plan in coordination with state government officials (the plan was officially adopted by the State Government in 2011).

Project Manager for DIPECHO funded project

School Earthquake Safety Initiative, Shimla, India (DIPECHO – Christian Aid).

Based in the field, fully responsible of the operation, management, coordination and implementation. Budget control, planning, implementation, and participatory monitoring, and evaluation

Carrying out participatory vulnerability and capacity assessments.

Liaising with project stakeholders at national and international level. Heavily involved in research and implementation of DRR strategies for children with special needs.

Programme Officer

Monitoring and Evaluation of Disaster Preparedness/Recovery initiatives across India (school safety, community based disaster management, microcredit and shelter interventions (relief)(Pakistan Earthquake 2005, Tsunami 2004). Ensuring results are achieved – assisting senior management in corrective actions. Assist in the development of overall program budgets - coordinating budgeting and preparing related reports.

2004

Research Assistant

University Pompeu Fabra, Economics Department, Barcelona, Spain

CURRICULUM VITAE

EDUCATION AND TRAINING

- 2011 [Programme Monitoring and Evaluation in Complex Environments.](#)
INTRAC, Oxford, UK
- 2009-2010 [MA Development Studies](#)
Institute of Development Studies, University of Sussex, U.K.
Published Thesis: Learning to ADAPT: monitoring and evaluation of disaster risk management and climate change adaptation: issues, gaps and ways forward
- 2000-2005 [BSc Business Management and Administration,](#)
University Pompeu Fabra, Barcelona, Spain
- 2004 [International Development and Economics](#)
EU Erasmus programme, University di Napoli, Italy
- 2004 [International Finance and Economics](#)
EU Erasmus programme, University of Southampton, UK

SELECTED PUBLICATIONS

- Silva-Villanueva, P. (2019) What is human resilience and why does it matter?. In Psychopathology in Women, Incorporating Gender Perspective into Descriptive Psychopathology. Editor Margarita Sáenz-Herrero. Second Edition. Springer: Germany.
- Silva-Villanueva, P., Sword-Daniels, V., Leavy, J. and Wilson, D. (2018) [Tracking and measuring resilience in large programmes: lessons from BRACED](#)
- Silva-Villanueva, P and Sword-Daniels, V. (2018) [Routes to Resilience: insights from BRACED final year.](#)
- Silva-Villanueva, P and Sword-Daniels, V. (2017) [Routes to Resilience: lessons from monitoring BRACED](#)
- Prabhakar S.V.R.K., Helena Wright, Izumi Tsurita, Lindsey Jones, M. Spearman, Silva-Villanueva, P (2014) [Monitoring and Evaluation of Progress in Adaptation to Climate Change: Advances, Challenges, and Ways Forward.](#) In Adaptation Decision Making Frameworks And Tools: Multi-Criteria Decision Making Tools For Prioritizing Adaptation Actions At Community Level, Hayama, Japan: IGES
- Silva-Villanueva, P. (2014) [How to measure progress: Tracking integration: measuring development program results.](#) Overseas Development Institute and AusAID
- Jones, L., Mitchell, T., Silva Villanueva P, Standley, S. [Coding and Tracking Adaptation Finance: Lessons and Opportunities for Monitoring Adaptation Finance Across International and National Scales](#) (2012) Overseas Development Institute
- Silva-Villanueva, P (2013) Advancing Integration of Disaster, Environment and Climate in AusAID Policies and Programs, Indonesia Country Case Study, Overseas Development Institute
- Silva-Villanueva, P. (2012) Disaster Risk Reduction Key Issues Guide. [ELDIS WEBSITE.](#)
- Silva-Villanueva, P (2012) How to use this guide: [Planning, Monitoring And Evaluation for integration pathways.](#) In Harries, K., Seballos, F. and Silva-Villanueva, P. (2012) Changing Climate Changing Disasters: pathways to integration. *Strengthening Climate Resilience*, Institute of Development Studies: Brighton

CURRICULUM VITAE

Silva-Villanueva,P. (2011) [Building climate resilience and promoting carbon markets for poverty reduction in African Agriculture - lessons learnt and ways forward](#). Synthesis report. *A study commissioned by the Rockefeller Foundation* September, 2011

Silva-Villanueva,P. and Hiraldo,R. (2011) [Climate Change and Agriculture in Sub-Saharan Africa: New Concerns, Old arguments?](#) *Future Agriculture Consortium*, Institute of Development Studies: Brighton:

Silva-Villanueva,P. (2011) [Climate Smart Disaster Risk Management – Planning, Monitoring and Evaluation for integrating climate change adaptation, disaster risk management and development](#). Background Technical Paper. SCR :Brighton

Silva-Villanueva,P. (2010) [Learning to ADAPT: monitoring and evaluation approaches in climate change adaptation and disaster risk reduction: challenges, gaps and ways forward](#). *Strengthening Climate Resilience Discussion Paper 9*. Brighton: Institute of Development Studies

Urban, F., Mitchell,T., Silva-Villanueva,P. (2010) Issues at the interface of disaster risk management and low carbon development. *Climate and Development Vol.3 1*: 3.

Mitchell.T, Van Aalst,M. and Silva-Villanueva,P. (2010) [Assessing Progress on Integrating Disaster Risk Reduction and Climate Change Adaptation in Development practice](#). *Strengthening Climate Resilience Discussion Paper 2*. Brighton: Institute of development Studies